

Our Places and Spaces

Social Infrastructure Plan 2026-2036



Artist Credit: Geoffrey Carran Aireys Inlet Community Hall

Acknowledgment of Country

Surf Coast Shire Council acknowledges the Wadawurrung People, and Gulidjan and Gadubanud Peoples of the Eastern Maar, their Elders and leaders past, present and emerging as the Traditional Owners of the skies, land, waters and sea country across our municipality.

We acknowledge their care and custodianship for more than 60,000 years, which continues today. We walk with them as we respectfully care for and tread lightly on these lands.

We also extend that respect to all First Nations people who are part of the community.

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About the Surf Coast

The Surf Coast Shire is located 1.5 hours west of Melbourne, at the start of the Great Ocean Road. One of Victoria's most significant visitor destinations, our shire is home to some of the world's most iconic surf locations such as Bells Beach, and unique landscapes like Anglesea Heath and Great Otway National Park.

The diverse beauty of our place has encouraged a creative and skilled community to take up residence here. Proximity to Melbourne, coupled with the extraordinary natural environment, has long inspired a migration from Melbourne and Geelong. This migration has resulted in significant residential growth, enriching the local community that has played an important part in defining, connecting and shaping our townships and communities.

These unique geographic and lifestyle aspects have resulted in a Surf Coast identity that finds its inspiration in our natural world and the elements that define our every day.

Rolling hills, cold mornings, coastal cliffs and beaches; flower-filled heathland, towering trees, rivers and rich wildlife engage our passions and curiosity, informing our expression of who we are as individuals and as a community.

Heritage, both contemporary and ancient, guides our knowledge of place, deepening our sense of belonging and sustaining our values.

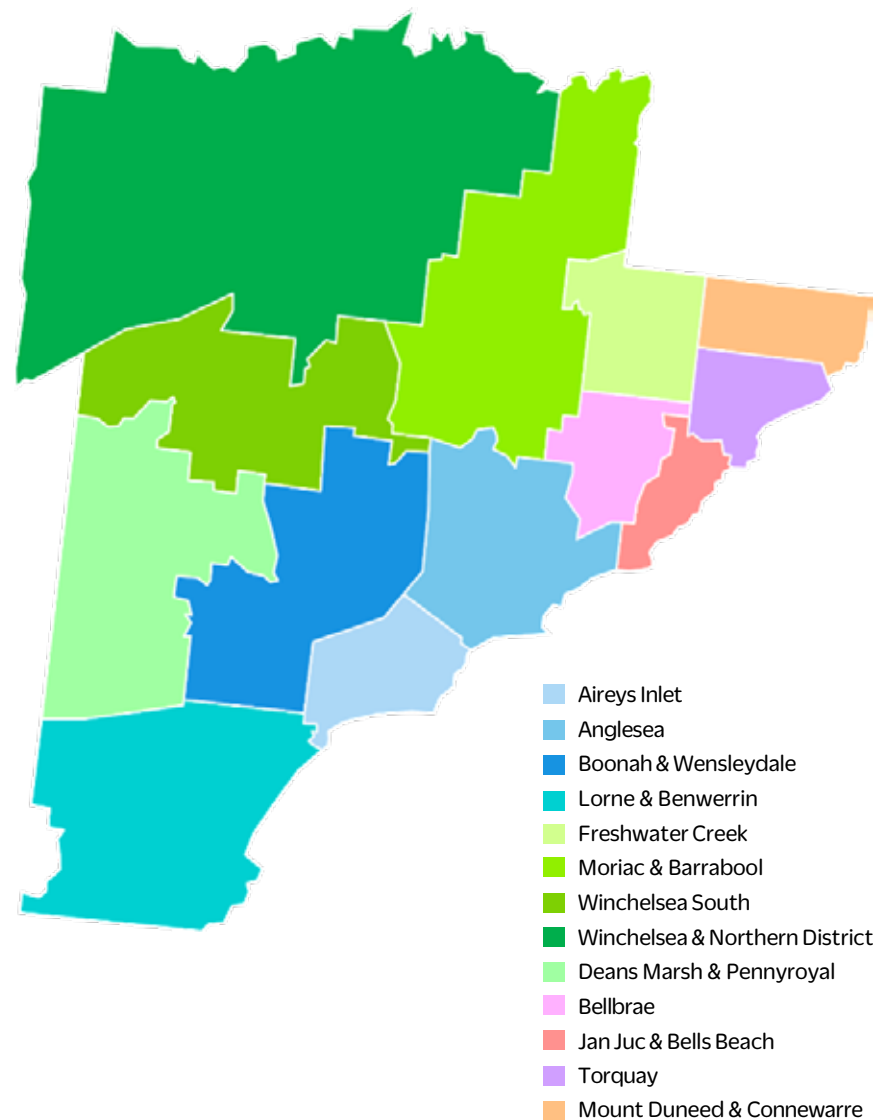
Surf Coast Shire spans the traditional lands of the Wadawurrung People and the Gulidjan and Gadubanud Peoples.

Council is committed to a journey towards reconciliation through a commitment to genuine truth-telling, education and support of cultural heritage learning.

We seek to broaden our understanding of Traditional Owners' perspectives and to use this knowledge to make better decisions.

Our commitment to Reconciliation is an underpinning principle in all of the work that we do.

Our welcoming and inclusive communities have created an environment enabling, the Surf Coast to be rated as the No 4 Local Government Area for liveability in the 2025 Australian Liveability Census.



Executive Summary

The Our Places and Spaces -Social Infrastructure Plan provides a view of Council's priorities and commitments for the next 10 years.

Council spends millions of dollars providing, maintaining and managing community places, spaces and services each year to support service delivery, social connection, healthy lifestyles and the protection of our natural environment.

We are experiencing a number of global and local pressures that will impact how we plan for and deliver this important infrastructure and open space, including population growth, the state of our environment, aging assets, equity of access, the emergence of alternative providers, changing legislation and expectations, and a significant shift in the funding landscape.

We have been working to understand our network of social infrastructure and open spaces including an assessment of provision, condition and use, and understanding its critically based on need, climate risks and whether it is accessible and fit-for-purpose.

We also completed an assessment of our existing commitments and priorities in addition to understanding our capacity and resources.

This revealed a significant program of planning, works and policy requirements already identified and committed to in existing plans, strategies, structure plans, master plans, renewal programs and developer contribution programs.

We found that we generally have reasonable asset provision across our networks but that we are consuming our assets quicker than we can renew them. As such, there will be a strong focus on renewing the things we have in the short term.

Understanding our existing priorities and commitments within the context of our resources and capacity to deliver is key, as our analysis shows that our commitments in Torquay start to relax in 2029 when our existing developer commitments and debt servicing begins to ease. This is also likely to be countered by growth pressure in Winchelsea as growth begins to accelerate after this time.

We want to ensure we can continue to sustainably plan and deliver these places and spaces, where, when and how they are needed most.

Our Places and Spaces

In 2024, Council developed the 'State of Play' as an operational document to support community engagement in social infrastructure planning.

Engagement was undertaken with stakeholders and the Surf Coast communities throughout 2025.

Our Places and Spaces - Social Infrastructure Plan is the culmination of the development of the State of Play document and stakeholder and community

engagement to understand our networks and provides visibility of all of Council's existing commitments and priorities and provides the policy and data to guide Council's future investment.

The Our Places and Space – Social Infrastructure Plan identifies two five-year horizons for delivery:

- Horizon One – Align and Optimise (1-5 Years)
- Horizon Two – Review and Sustain (5+ years)

Prioritising the projects is never easy, and we must ensure our network of social infrastructure and open space is sustainable, and this means working within our capacity and resources to deliver. We have established a policy position and methodology to guide how we prioritise projects.

The implementation of the plan will be tested with community through the Annual Budget process before seeking endorsement by Council.

There are a lot of exciting things happening across our communities. If people in our community have ideas that they would like to share, Council will provide a range of ways to do this, as explained in this document.

About this document

A collective view of our current state and a plan to realise community aspirations.

Place knowing for place-making

Council has been collecting data to understand the issues, opportunities, policy and prioritisation considerations relating to the planning, provision and investment into community places, spaces and services.

During this time, it became apparent that we didn't have all the information required so we focused our efforts on place knowing and understanding, including data such as:

- Social Infrastructure and Open Space inventory
- Condition and fit-for-purpose audits across the network
- Social, health and climate data matrix
- People, Place Future - Liveability Census
- Asset Management system transformation and introduced a criticality lens on investment decisions, and
- Projects continue to be prioritised, planned, investment ready and delivered.

The State of Play Report was presented to Council for endorsement to engage with the community to further understand what services and infrastructure communities need and principles for planning and investment.

This process revealed the scale of the task of improving our network of social infrastructure and the importance of alignment to need. We recognise that this is the start of our ongoing journey of understanding and our commitment to continuous improvement.

Our Places and Spaces – Social Infrastructure Plan 2026-2036 marks the beginning of a transformative iterative journey to ensure we are providing access to places, spaces and services where and when people need them the most.

It is an adaptive planning document that will be tracked, reported against and updated on an annual basis. We are looking ahead to refreshing the plan as transformational elements are achieved.

The next generation of the plan is an opportunity to create something even better, informed by further research, understanding and consultation, and reflecting the ever-changing context of our dynamic community.



What is social infrastructure and open space?

Social Infrastructure and open space relate to places and spaces of a communal, human or social nature that is required, by the different areas of the community, and progressively as a community grows.

It includes both informal and formal places and spaces providing access to community activities and services. It is the sum of both 'hard' infrastructure (community facilities and public open space) and 'soft' infrastructure (support services, technology, information sharing, management systems, data and insights).

Our Places and Spaces provides our communities with a view of municipal, service and place objectives and priorities

The importance of social infrastructure and open space

Social infrastructure is the fabric of our community. They are the places and spaces that bring community together.

Where friendships are made and where we can access important services. For many of us, they are our second home.

The provision of social infrastructure, in partnership with our community and key stakeholders, is essential for the health, wellbeing and economic prosperity of our community.

Social infrastructure and open space play a key role in promoting social cohesion by providing focal points for community activity and providing places for people to meet and connect.

It also provides opportunities for economic growth and serves as a key attractor for people to live, work, visit and play in our community.

However, we face many challenges that are impacting our ability to deliver and maintain this infrastructure, including:

- Significant population growth and changing demographics
- the state of our aging assets
- some gaps in provision and connections
- emerging technologies
- constrained funding opportunities, and
- changing community expectations.

In addition, the quality, ease of access to and experience of infrastructure varies for different types of social infrastructure, across different places and particularly for vulnerable groups of people, and in both our fast-growing towns and unique rural or coastal communities.

This is consistent with our diverse communities, unique geographic spread, significant growth and our community aspirations

Council Plan

Council's Plan 2025-2029 sets the foundation of our work for the next four years to guide us when decisions are made, and importantly, to reflect the views of the community we are entrusted to serve.

Community Vision

“From the hinterland to the coast, from the First Peoples to the children of the future, we are an active, diverse community that lives creatively to value, protect and enhance the natural environment and our unique neighbourhoods. We will leave the Surf Coast Shire better than we found it.”

Council's Strategic Directions:

- Assets and Infrastructure
- Climate and Environmental Leadership
- Community Wellbeing
- High Performing Council
- Sustainable Communities

Strategic objectives related to social infrastructure:

- Infrastructure is fit for purpose and service levels provide the best balance between ongoing maintenance costs and longer-term replacement cost
- The social value of infrastructure is understood and informs decision making
- Equitable access to services, social infrastructure and opportunities to participate in community life
- Communities are empowered to meet their own needs and goals
- Increased social connection to support physical and mental wellbeing
- The needs of younger and future generations inform decision making

Strategic priorities related to social infrastructure:

- Deliver social infrastructure, public spaces and community services that best supports health and inter-generational social connection.
- Prioritise investment in maintenance and renewal of assets.
- Review service strategies and intervention levels to best balance community expectations and expenditure.
- Asset renewal anticipates and adapts to future impacts including changing usage patterns and

the need for greater climate resilience.

- Encourage community led projects and initiatives.

Strategies & Policies related to social infrastructure:

- Council Plan including the Health & Wellbeing Plan
- Financial Plan 2025-2035
- Asset Management & Asset Renewal Strategies
- Open Space Strategy 2016- 2025
- Environmental Management Policy
- Wadawurrung - Paleert Tjarra Dja 2020-2030
- Eastern Maar – Meerreengeeye ngakeepoorryeeyt 2015
- Access & Inclusion Strategy
- Gender Equity
- Age Friendly Strategy 2020-2024
- Early Years Plan 2021-2025
- Sustainable Design Policy
- Fair Access Policy
- Domestic Animal Management Plan
- Municipal Emergency Management Plan
- Safer Cycling Strategy 2022-2027
- Structure Plans (various)
- Service Plans

Things we considered

Demographics

Surf Coast Demographic and Community Insights

Home to 39,928 people, Surf Coast's median age is 42 years.

Between 2014 and 2024 the population has increased by 11,054 people, reflecting a compound annual growth rate of 3.3%.

Population
39,928
(Estimated
Resident
Population 2024)

Size
1,553
square
kilometres

Number of
dwellings
20,634

Median age
42



Our welcoming and inclusive communities have created an environment enabling the Surf Coast to be rated as the No 4 Local Government Area for

liveability in the 2025 Australian Liveability Census.

Social infrastructure supports health and wellbeing through increased social connection, inclusion, encouraging healthy eating, supporting physical activity and movement, incorporating health and wellbeing education, and learning opportunities, supporting positive mental wellbeing, fostering the development of respectful relationships, challenging gender stereotypes and positively impacting environmental and/or climate considerations.

Health Snapshot

- 21.9% sought professional help for a mental health related problem (Vic 20.1%)
 - 20.6% experienced loneliness (Vic 23.3%)
 - 15.4% experienced high or very high psychological distress (Vic 19.1%)
 - 24.5% consumed sugar sweetened beverages daily (Vic 34.4%)
 - 17.8% have fair or poor dental health (Vic 22.5%)
 - 42.8% met recommended daily fruit intake (Vic 35.2%)
 - 9.9% met recommended daily vegetable intake (Vic 5.7%)
 - 52.9% classified as overweight BMI over 25 (Vic 54.4%)
 - 18.1% classified as obese BMI over 30 (Vic 23%)
 - 9.9% did not do any moderate to vigorous physical activity (Vic 16.8%)
 - 12.6% smoke tobacco or vape (Vic 18.5%)
 - 17.7% are at increased risk of alcohol related harm (Vic 13.1%)
 - 15.2% self-rated their health status as fair/poor (Vic 20.9%)
- *Data source - Victorian Population Health Survey 2023, specific to adults living in the Surf Coast Shire.

'Social Infrastructure role in health and wellbeing'

Social infrastructure acts as a protective health factor by providing communities with spaces, services, and networks that promote physical activity, social connection, and access to essential resources like healthcare and education. By fostering social cohesion and buffering against stress, robust social infrastructure can lead to better mental and physical health outcomes.

Foundational considerations include social inclusion, equitable service provision, strengthening our relationships with First Nations communities, tackling climate change, promoting gender equity, inclusivity and supporting diversity, All Abilities Access, and supporting people to lead healthy and active lifestyles throughout their life span.

The Surf Coast Shire Council actively work to improve the health and wellbeing of the community by focussing our attention on the Health and Wellbeing Pillars identified in the Surf Coast Shire Municipal Public Health and Wellbeing Plan.

Service objectives

Equitable access to services, social infrastructure and opportunities to participate in community life

The social value of infrastructure is understood and informs decision making

Infrastructure is fit for purpose and service levels provide the best balance between ongoing maintenance costs and longer-term replacement cost.

State of our assets

Council works hard to maintain financial sustainability. This is challenging in what is an increasingly constrained economic environment. Persistent inflation and the cumulative effects of the rate cap have combined to create ongoing financial pressures. Our long-term financial planning indicates we will need to make changes if we are to avoid a future deficit.

Council delivers a wide range of services and manages a large and diverse asset portfolio. We have a strong focus on ensuring spaces align with service needs and getting the most out of the assets we have, adapting spaces and looking after them to ensure they can continue to be used by the community in the ways they were designed.

Some important factors about our assets.

Council is responsible for **8,000** open space asset and 253km of footpaths and cycleways

21% of total Council asset base is social infrastructure

Council social infrastructure assets are valued at **\$243m**

Council spends **\$7m** Annually on maintenance of social infrastructure assets

Only **1.9%** of open space in Surf Coast Shire is under Council control (667ha of 35,000ha)

Regarding management of our assets, our asset base is growing driven by the demands of population growth, seasonal population and legislative changes. We need to continue to plan, manage and renew our asset to ensure a balance of investment.

Council is working hard to be able to deliver new and upgraded social infrastructure for its communities. However, the current economic environment challenges Council's financial capacity to deliver new things.

Importantly, current commitments to developer contributions, capital program and debt servicing begins to relax by 2030. Further social infrastructure planning will commence to address growth identified in the Urban Future Strategy in Torquay and Winchelsea.

Other important things considered:

- There is diverse need for social infrastructure across unique communities and geographic spread (urban, coastal, rural / hinterland)
- The large geographical spread of our community means, in some services, we have a lot of assets for a community of our size.
- We have a complex network of aging and underutilised infrastructure with different buildings, services and delivery models (management models).
- Equity, quality, ease of access to, and experience of buildings varies across places and services.

- Land Management changes such as with the Great Ocean Road Coast and Parks Authority (GORCAPA impacts on the level of influence, service and operational requirements for land no longer managed by Council.
- There are growth pressures with abundance of open space across the Surf Coast Shire but need to manage potential pressure predicted for Torquay.

Surf Coast Planning Context

Victoria In Future (VIF 2023) population projections predict that the shire will continue to grow strongly by 1.6 % annually between 2021 and 2036, increasing the population by nearly 10,400 people by 2036.

The *Urban Futures Strategy* provides a clear policy framework to guide sustainable urban growth in the Surf Coast Shire to 2051. The Strategy affirms the townships of Torquay and Winchelsea as the two principal locations to cater for long term growth due to the constraints of the other coastal and rural townships.

The Surf Coast DAL has implications, primarily by applying protected settlement boundaries around towns like Torquay and Jan Juc. The policy requires balancing growth with environmental protection, influencing future development by directing growth to specific areas requiring further planning for social infrastructure and services to ensure it is meeting the needs of the community now and into the future.

Costs and expectations are increasing

Council continues to be challenged by the changing environment in which we operate.

- The cost of construction increased. Following the initial shock of the COVID-19 pandemic, prices received by Building construction businesses have increased 31.1% from September quarter 2020 to June quarter 2024. (ABS, 2025)
- Policy shifts and cost of compliance – environmentally sustainable design, cultural heritage and climate adaptation/mitigation (sustainability factor/allowance) need to be considered.
- We continue to experience strong growth and increased community expectations.
- Changing legislation and the emergence of private providers and other land managers including education sector needs to be managed and leveraged.
- Essential and supporting infrastructure (such as pathways and connections) and consideration of ongoing operational liabilities for new facilities and open space needs to be holistically integrated into plans and/or budgets.

Financial Sustainability

It can be a complicated equation as the creation of new facilities to support a growing community limits the amount of funding to maintain and renew existing assets. Yet newer facilities are likely to require less ongoing maintenance, at least for a period of time.

A related challenge is whether Council should seek to recover more of the cost of maintenance from the users of a facility. Currently the fees payable are set well below the cost of the upkeep and comparatively lower than those charged by other councils. (Council Plan 2025)

Council plays a vital role in shaping and creating environments where people can live healthy, fulfilling lives. Our focus is on improving health at the population level by addressing the social determinants of health – the non-medical factors that influence a person's health and wellbeing. These include the conditions in which people are born, grow, live, work, and age.



Bob Pettitt Bike Park,
Jan Juc

Shaping Our Places and Spaces - Engagement

The 'State of Play' was the first step in the development of a broader integrated Social Infrastructure Plan.

Stakeholder and community engagement was conducted throughout 2025 with a range of opportunities available for the community to engage and provide feedback along the way.

We are maturing the way we plan, invest and provide social infrastructure and open space.

Community Panel principles developed as part of the Council Plan (including the Health and Wellbeing Plan) underpinned community engagement in the development of the Our Places and Spaces – Social Infrastructure Plan. 2026-2036.

Community Principles:

- Community engagement
- Financial sustainability
- Community equity
- Environmental impact
- Meeting our future needs
- Health and wellbeing
- Building trust through transparency
- Environmental leadership

Shaping Our Places and Spaces

Help guide planning and investment in social infrastructure for your community's places and spaces

+ Follow

With assistance from the community, we have:

- Validated the current state information through in person and online engagement throughout 2025:
 - Stakeholder engagements
 - Your Say: 5 August 2025 - 230 September
 - In person at Lorne, Anglesea, Torquay and Winchelsea
- Developed a policy position to make investments decisions for the provision of social infrastructure and open space
- Provided Council and the council officers with a guide for prioritising planning and investment decisions
- Developed and tested with the community, the policy position, principles and project priorities using our newly established policy position
- Providing our community with the Our Places and Spaces - Social Infrastructure Plan – which clarifies how decisions are made and what's planned in the place they live.

Stakeholder engagement

A range of partners, government agencies and community organisations were invited to engage in discussions on provision of social infrastructure in the Surf Coast Shire.

A range of stakeholder's were engaged in service and infrastructure provision discussions including Surf Coast's All Abilities & Positive Aging Advisory Committee's, Department Energy Environment Climate Action, Department of Education, Department of Transport and Planning, Regional Development Victoria, Regional Arts Victoria, Creative Victoria, Department of Jobs Skills Industry and Regions, Sport and Recreation Victoria, Surf Coast Secondary College, Winchelsea Primary School, Anderson Roadknight Hall, Modewarre, & Deans Marsh Community Asset Committee, Deans' Marsh Cottage, Golden Plains Shire, Colac Otway Shire, City of Greater Geelong, Growing Winchelsea and Barwon Adolescent Task Force.

Online results:



86 days
of community
engagement



1,986
Your Say page
views



226
surveys completed



18
Your Say followers



4
In person pop ups



56
Social media
interactions



Engagement Sentiment

'The Community Principles demonstrate a sound commitment to equity, both financial and economic sustainability, good governance and transparency co-design'

Moriac - Preschool. 'Such an integral part of the township and with growing population...we need the expansion plans moving forward to accommodate the town's needs.'

'We need more Basketball courts and more support for the Surf coast Basketball Association. '

'I enjoy the walking trails along the river in Winchelsea and I'm looking forward to swimming laps in the new pool.'

'Provide more for the arts! Footy ovals everywhere but minimal cultural infrastructure.'

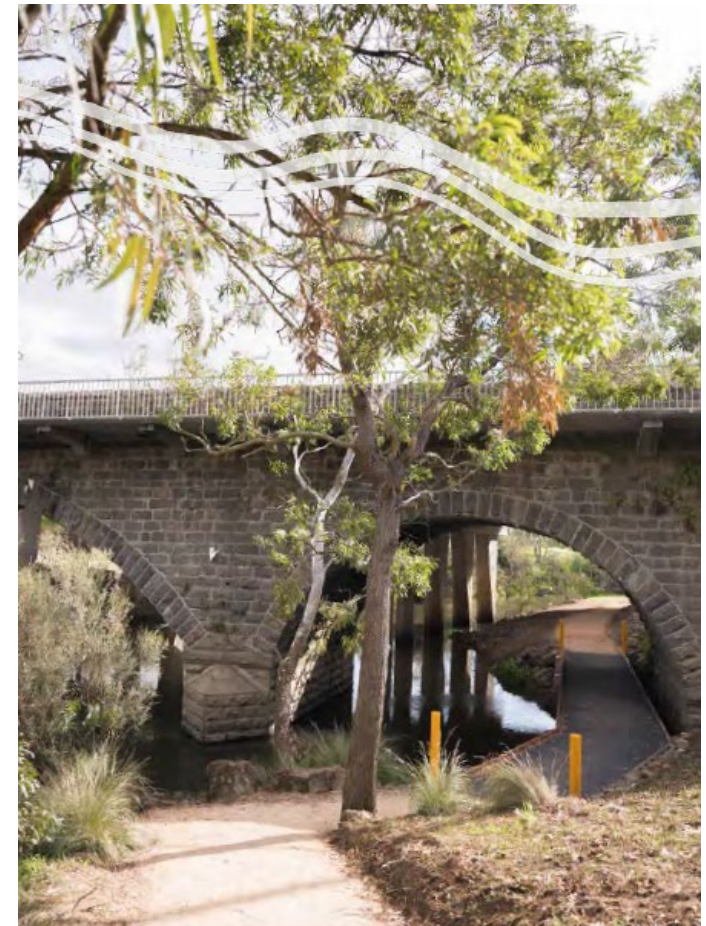
"More gathering spaces and better public transport!!" & "More bike parks and areas teens can go ..." (Youth survey)

'Overall, I think the parks (playgrounds we mostly use) are amazing. I am worried about young people speeding around open spaces on e-bikes, with potential to cause serious harm to people and property.'

'Love the expansions with the hockey pitch and aquatic center - they are a great step forward for encouraging physical activity and wellness. However, I don't think the parking will be adequate.'

'The regions have been lacking a viable library and arts space for decades and does not align to the current population and demand for the area.'

'Keep up the good work!'



Principles for Provision

Social infrastructure and open space provision is driven by state and local policies, strategies, community service delivery requirements and the needs of local organisations including community groups and clubs.

These drivers impact infrastructure requirements and decision making for the planning, delivery, operation and maintenance of social infrastructure assets and networks.

The drivers for social infrastructure are not uniform across all neighbourhoods and towns.

To create equity, it is critical to undertake a more detailed and localised investigation of the likely service needs of current and future populations, the aspirations of our communities and the role that existing infrastructure can play to meet these service needs.

With the aim to address people's needs and aspirations as early and effectively as possible, the goal is to identify the long-term service needs, and then align infrastructure management, planning and funding with those identified needs, to generate better value for residents and better services.

Research and engagement have enabled the development of a set of policy principles to guide Council in strategic planning, service provision and governance.

The following principles govern the creation, management and maintenance of the facilities and services that support our community's wellbeing.

Principles for social infrastructure

Strategic alignment – Council projects align with strategic priorities

Evidence based provision – Council's decisions are made based on evidence and engagement

Engagement – Council's engagement will be transparent and delivered based on policy

Service access aligned with need – Council will plan for services commensurate with need and work with providers to maximise benefit.

Transparent decision making – Council will utilise Community Principles to support evidence based transparent decision making

Objectives for social infrastructure

The Surf Coast will ensure that services and infrastructure are:

Equitable – social infrastructure is provided equitably across the Shire based on need

Accessible and Inclusive – access to services and infrastructure that improve physical and mental health, safety, and social cohesion.

Flexible and Adaptable – able to be adapted to ensure the facilities are fit for purpose and can be re-imagined if service needs or circumstances change.

Integrated – ensure compatible services are integrated to ensure seamless access to complimentary services.

Sustainable – manage existing assets, upgrade aging facilities, and plan for future growth and changing climate and community needs.

These policy principles guide investment in social infrastructure to promote social wellbeing, economic growth and to ensure we are planning for the future, ensuring equitable access, managing and upgrading assets and seeking collaborative funding solutions



Our Places and Spaces

Wurdi Baierr Stadium, Torquay

Shaping the places and spaces people love

The State of Play considers two strategic horizons. These horizons represent the maturation journey that will set Council up for success in the planning, provision and investment in social infrastructure and open space.

HORIZON ONE YEAR 1 - 5

Align and Optimise

Within budget parameters, deliver on commitments (Developer Contribution Plan's (DCP), debt servicing, and renewal obligations) – Renew before new unless an identified gap.

Review and align levels of services, management models and levels of subsidy – Do more with what we have, to optimise equitable access and use of the network.

Develop Standard Provisions and Levels of Service Policy and Design Guidelines – Set the standards and provide clarity of what the community can reasonably expect.

Review/ align Strategic Asset Management Policy, Asset Management Strategy, Sub Plans and assessments – Integrate planning and investments (mature new asset management systems and investment levers to better respond to needs).

Prepare and plan for growth (Torquay and Winchelsea).

Annual review of capital program to update and refresh short term priorities.

HORIZON TWO YEARS 5+

Review and Sustain

Review and update data and insights.

Review policy settings and adapt to changing legislation and/or policy frameworks.

Deliver on growth planning and implement long term optimised capital programs and investment strategies.

Maintain an ongoing, live and dynamic, internal system that can provide real time insights into infrastructure use and condition.

Forecast 10+ year outlook and publish 5-year capital program.

Reading Our Places and Spaces

Our Places and Spaces aims to present a consolidated view of the current Social Infrastructure provision in the Shire.

A huge amount of data has been collected and reviewed to provide this summary. In most instances an average view has been taken across asset classes.

The pages that follow highlight key elements for each infrastructure network:

- Forecast population in 2026 based on Remplan analysis for benchmark analysis
- Current provision of facilities
- An infrastructure provision benchmark ratio for the facility type
- The difference between the amount of infrastructure provided in the Shire vs the benchmarked ratio
- A basic rating of coverage across the network – this is a summarised average
- A basic rating of asset condition across the network – this is an average based on asset condition data collected from condition inspections
- A basic insight into current infrastructure provision in each network – this is a summary insight only.

The benchmark ratios, where listed, are common industry benchmarks set and used by organisations such as the Victorian Planning Authority and Peak Sporting Bodies. Organisations use them, like we have, to provide a high-level understanding of what infrastructure is generally required for communities of varying sizes. In this instance, we are using these benchmarks as part of a broader data set to understand how well the Shire is catered for by important social infrastructure.

In some infrastructure categories there are no industry defined benchmark ratios.

The information provided relates to the provision of social infrastructure only, not usage of that infrastructure. A number of the actions in the document relate to improving the collection and analysis of travel accessibility and usage data to ensure infrastructure is well utilised.

Current infrastructure provision is also shown in spatial form.

Our Places and Spaces document recognises social infrastructure used by the community that is not owned by Council. This accepts that these important services and facilities can be delivered by the private market or other public land managers. This is not a definitive list of private providers and there may be gaps which we can address as we develop this data set over time.

Our Places and Spaces covers traditional social infrastructure items, an example of the assets not included in this document include:

- Civil infrastructure such as roads or drainage
- Commercial or industrial areas and associated carparks
- Health & Emergency services related infrastructure.



**What's planned in the
place you live**



Summary of identified priority social infrastructure and open space initiatives

SOFT INFRASTRUCTURE			
PLANNING / POLICY	PEOPLE / RESOURCES	OTHER	
COMPLETE - Deliver Kindergarten Infrastructure Services Plan (KISP) 2024 and work with State Government to increase capacity at early years facilities as outlined in the KISP. IN PROGRESS - Develop Library Services Plan and investigate the feasibility of providing library services in Winchelsea. IN PROGRESS - Conduct a Fair Access and Fair Play Review of all community facilities. Develop Standard Provisions, Levels of Service and Levels of Subsidy Policy. Develop Design and Management Guidelines for social infrastructure provision. In line with Council's Fair Access Policy, plan and seek funding for the provision of female friendly change facilities in sporting pavilions. Plan and seek funding for identified projects to increase the carrying capacity of Council recreation reserves or school facilities through oval drainage and surface upgrades and/or sports lighting upgrades. Identify facilities with existing heritage controls and determine implications for ongoing maintenance. Assess the environmental and ecological significance of public open space to ensure environmentally sensitive areas are protected from unsuitable development. Investigate integration of existing kindergartens in community hubs and/or school locations as opportunities arise. Identify and formalise Bush Kinder designated areas. Implement Creative Places Strategy. Develop the KISP 2028	IN PROGRESS - Prepare for external management and operational model for aquatic and indoor sports facilities. IN PROGRESS - Investigate the feasibility of providing roving collections (library service) through community learning centres/hubs. Review management and delivery mode of community facilities. Investigate new integrated facility booking system to alleviate blanket bookings and improve capacity, transparency and reporting mechanisms. Partner with local schools to investigate potential joint use agreements and community access to local school recreational facilities (e.g. ovals and indoor sports courts). Work with and advocate to peak sporting associations and bodies for the sustainable growth and development of their sports across the Shire and the region. Continue participation in G21 and region-wide strategic infrastructure planning. Advocate and apply for grants to support community aspirations for sport specific items such as cricket training facilities / court upgrades. Implement the Youth Strategy and deliver youth programs in existing spaces. Plan to upgrade community hub facilities to include provision for youth programs and spaces where possible. Work with the sector to address long day care and childcare needs in coastal communities and regional areas.	Review the Open Space Planning Provisions and Contributions. Any investment on land not owned and/or managed by Council should adhere to policy and be accompanied with a Joint Use Agreement to ensure ongoing community access. Continue to work with the Regional Trails Management Group on maintaining, upgrading and delivering new trails in the network, including the Anglesea Mountain Bike Trail Network, Great Ocean Road Coastal Trail, Otway Hinterland Horse Trail, Otway Waterfall Walks Network and Surf Coast Walk. Plan for the inclusion of tertiary sports such as baseball, athletics, rugby and pickleball in future growth planning as demand increases. Explore opportunities for multi-line marking of tennis courts and fields of play to accommodate more activities (e.g. pickleball).	

Continued**HARD INFRASTRUCTURE**

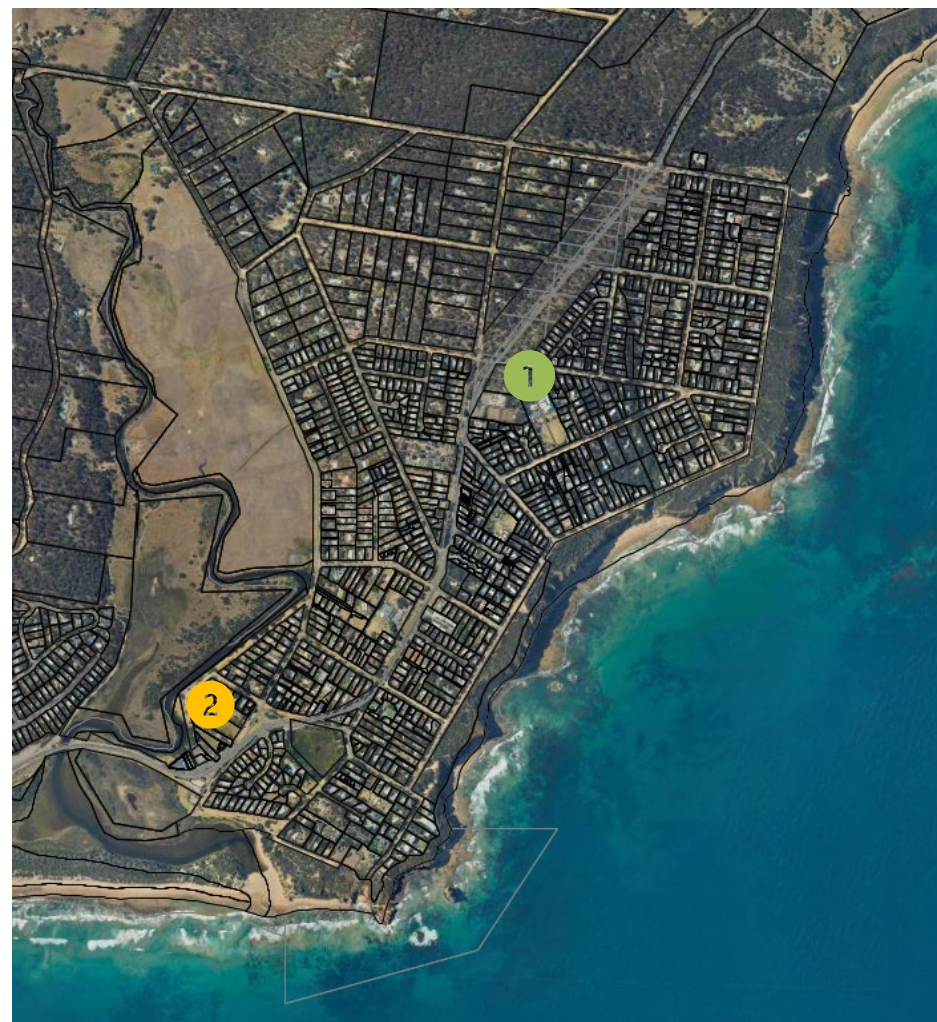
NEW / UPGRADE	RENEW	MAINTENANCE
Implement the DDA audit program across the network (multiple sites). In line with Council's Fair Access Policy, provide female friendly change facilities in sporting pavilions where funded. Deliver funded projects to increase the carrying capacity of Council recreation reserves or school facilities through oval drainage and surface upgrades and/or sports lighting upgrades. Consider social infrastructure role and requirements in Emergency Management support in priority locations	Implement renewal programs. Assess and replace (where required) defunct water tanks at multiple sites - (see also sport and recreation facilities).	Delivery proactive maintenance program. Optimise maintenance programs in line with service reviews. Increase maintenance (drainage and turf) to improve carrying capacity of sports fields until additional spaces can be provided.



Aireys Inlet

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW/UPGRADE	PLANNING / POLICY
HORIZON ONE 1-5 YEARS	IN PROGRESS Upgrade amenities and accessibility at Aireys Inlet Community Hall. Design underway for an accessible publicly accessible toilet at the facility.	Plan for the development of public toilets for Anderson Roadknight Reserve
	PENDING FUNDING Bambra Road – River Road to Aireys Street Facilitate pedestrian access via shared zone along Bambra Road) Reduce speed limit	
HORIZON TWO 5+ YEARS	Anderson Roadknight Reserve: Design and construct public toilets	



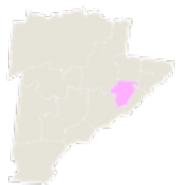


Anglesea

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING / POLICY
HORIZON ONE 1-5 YEARS	COMPLETE 1. Anglesea Netball Court redevelopment.	Seek funding for the construction of the Anglesea Community Hub.
	IN PROGRESS 2. Anglesea Community Hub - Detailed Design.	Continue to advocate for a permanent solution for Anglesea Bike Park.
HORIZON TWO 5+ YEARS	PENDING FUNDING 3. Anglesea Kindergarten - Address early years DDA compliance requirements 4. Ellimatta Reserve main oval, Anglesea –ground renovation, increased maintenance and improved drainage in winter 5. Design and construct priority pathways: Noble St – McMahon Ave to Harvey St Pathway 6. Camp Rd – Wray St to GOR (widen pathway) 7. Anglesea Community Hub – Construction (pending grant funding)	Identify spaces for dedicated youth programs in all community hubs and community learning centres (focus on Winchelsea, Anglesea and Moriac). Investigate options for makers space, gallery and exhibition space in Anglesea Community Hub design. Plan and seek funding for identified projects to increase the carrying capacity of Council recreation reserves include Ellimatta Reserve (second oval drainage and sports lighting).
	Anglesea & District Historical Society – DDA upgrade Ellimatta Reserve – Second oval drainage and sports lighting Design and construct priority pathways: • McDougall Rd - GOR to Bentleigh St • Murray St – Fernald Ave to Great Ocean Road (GOR) • McMillan St – Noble St to Jackson St • O'Donoghue's Rd - GOR to Fifth Ave	Advocate to the Department of Education for the provision of change rooms / amenities at Anglesea primary school to accommodate community access to indoor courts.

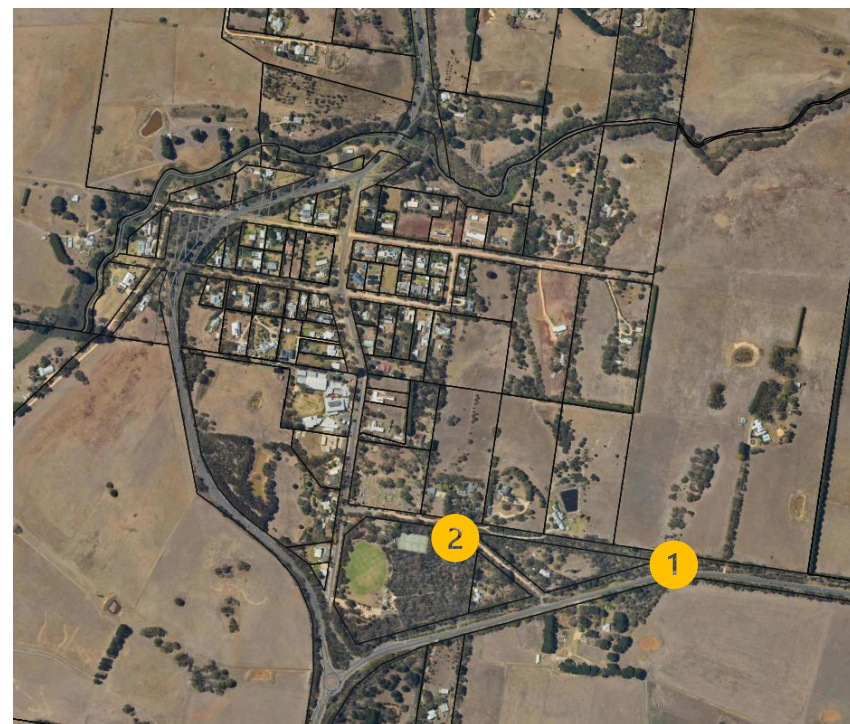




Bellbrae

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING / POLICY
HORIZON ONE 1-5 YEARS	IN PROGRESS - Design and construct priority pathways: Ridgeline Trail connection - Bellbrae Tennis court renewal	Plan and seek funding for identified projects to increase the carrying capacity of Council recreation reserves or school facilities through oval drainage and surface upgrades and/or sports lighting upgrades including Bellbrae Reserve (sports lighting).
HORIZON TWO 5+ YEARS		Plan for upgrade of regional halls - Bellbrae.



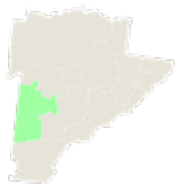


Boonah and Wensleydale

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING/POLICY
HORIZON ONE 1-5 YEARS	No facilities located within this Planning Area	
HORIZON TWO 5+ YEARS		

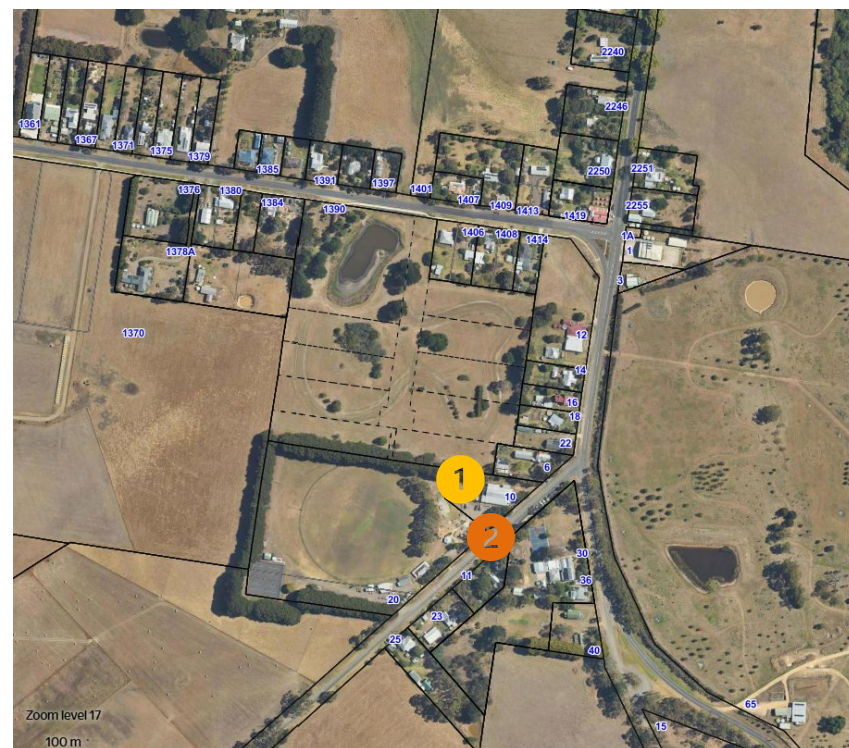


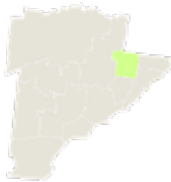


Deans Marsh and Pennyroyal

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING / POLICY
HORIZON ONE 1-5 YEARS	IN PROGRESS	Incorporate makers spaces in new community hub designs - Deans Marsh.
	1. Detailed design of Deans Marsh Community Hub based on endorsed concept plan and available budget. PENDING FUNDING 2. Deans Marsh Community Hub Construction (when fully funded)	
HORIZON TWO 5+ YEARS		Support planning for Community Streetscape Vision in relation to priority pathways





Freshwater Creek

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING / POLICY
HORIZON ONE 1-5 YEARS		Identify and seek funding for the Freshwater Creek Recreation Reserve, Equestrian Facility - All Weather Arena
HORIZON TWO 5-+ YEARS	Develop All Weather Arena dependent on grant funding	

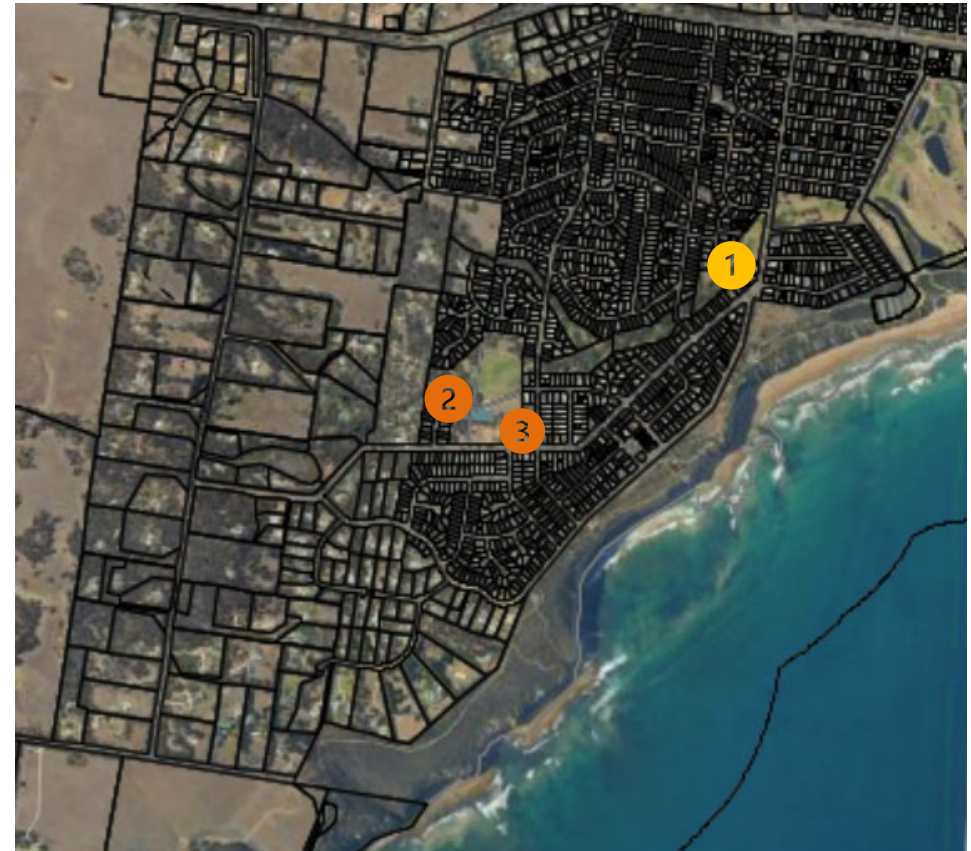


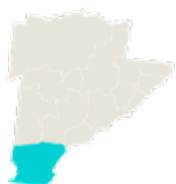


Jan Juc and Bells Beach

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING / POLICY
HORIZON ONE 1-5 YEARS	IN PROGRESS 1. Upgrade Juc Linear Reserve - Jan Juc Daylighting Project	Support maintenance and minor fencing upgrade as required of informal area used for soccer at Bob Pettitt Reserve.
	PENDING FUNDING 2. Jan Juc Preschool - Address early years DDA compliance requirements 3. Bob Pettitt Tennis Court redevelopment	
HORIZON TWO 5+ YEARS	Design and construct priority pathways: • Alexandra Ave - Bob Pettitt to Crown Crt • Ocean Blvd - Domain Rd to Riviera Drive	

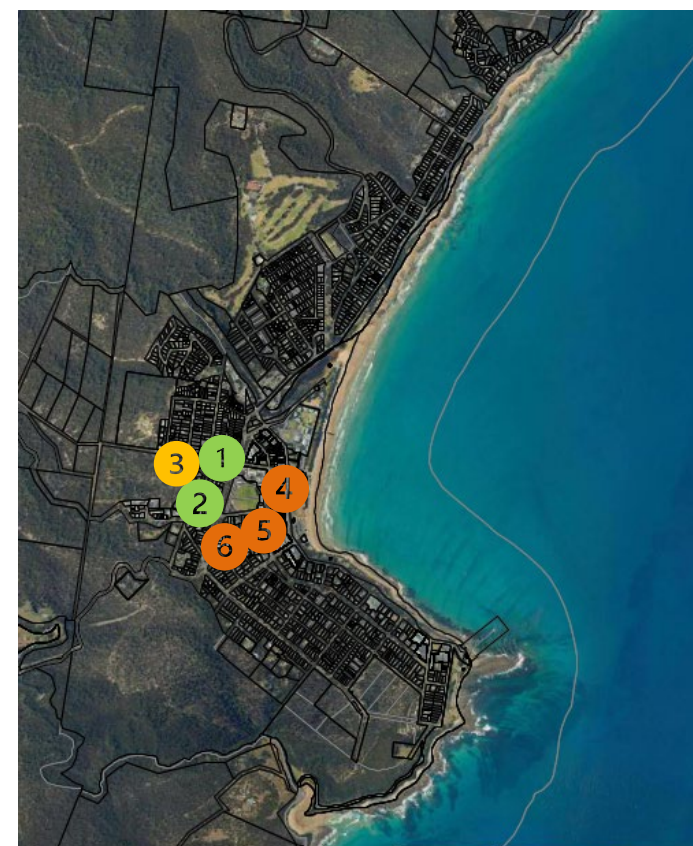


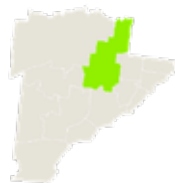


Lorne and Benwerrin

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING / POLICY
HORIZON ONE 1-5 YEARS	COMPLETE 1. Replace Stribling Reserve Stadium Floor, Lorne. 2. Lorne netball court replacement. IN PROGRESS 3. Stribling Reserve Netball Lighting upgrade PENDING FUNDING 4. Lorne Kindergarten. Address early years DDA compliance requirements 5. Lorne Community House 'Fig Tree House' sealed carpark. 6. Stribling Reserve Cricket Net Upgrade (club funded)	Plan for the redevelopment of Lorne Community Precinct. Work with Department of Education and VSBA to secure long-term plan for Lorne Kindergarten. Consider funding opportunities for new and upgraded cricket training facilities for existing projects including Stribling Reserve.
HORIZON TWO 5+ YEARS	Design and construct priority pathways: • Hall St – Adderley Ave to Allen St • Otway St – Grove Rd to William St	

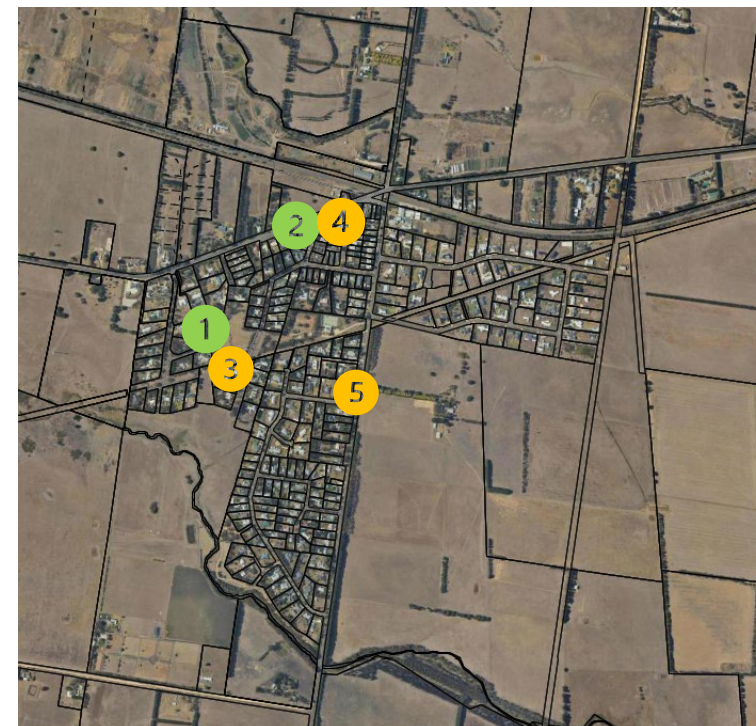




Moriac and Barrabool

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING / POLICY
HORIZON ONE 1-5 YEARS	COMPLETE 1. Concept Design Moriac Pre-School expansion design development as per received planning grant. 2. Planning and delivery of a Community / Men's Shed in Moriac. Further advocacy required for access to additional space. PENDING FUNDING 3. Moriac Preschool - Progress Planning Grant to undertake Detailed Design for expansion. Moriac Preschool construction - Seek funding for construction in line with KISP demand projections. 4. Moriac Lions Park Landscape Plan implementation 5. Moriac tennis court reconstruction. Mt Moriac Reserve Female Friendly Changeroom upgrade (pending grant funding) *Not shown on map	Investigate the feasibility of providing roving collections (library services) through community learning centres and halls. Identify spaces for dedicated youth programs in all community hubs and community learning centres (focus on Winchelsea, Anglesea and Moriac). In line with Council's Fair Access Policy, plan and seek funding for the provision of female friendly change facilities in sporting pavilions including Mount Moriac Reserve. Plan and seek funding for identified projects to increase the carrying capacity of Council recreation reserves or school facilities through oval drainage and surface upgrades and/or sports lighting upgrades. This includes Mt Moriac Reserve (second oval sports lighting).
HORIZON TWO 5+ YEARS	Mt Moriac Reserve – second oval lighting Moriac Skate Park – renew as required Modewarre Bluestone Pavilion restoration. Mount Moriac New Reserve Entry Design and construct priority pathways: • Clerke Ct – Cape Otway to Kinder pathway • Daniel Drv/Deppeler Ave – existing path to Henty Main Rd	Plan for upgrade of regional halls (e.g. Connewarre / Bellbrae / Moriac).

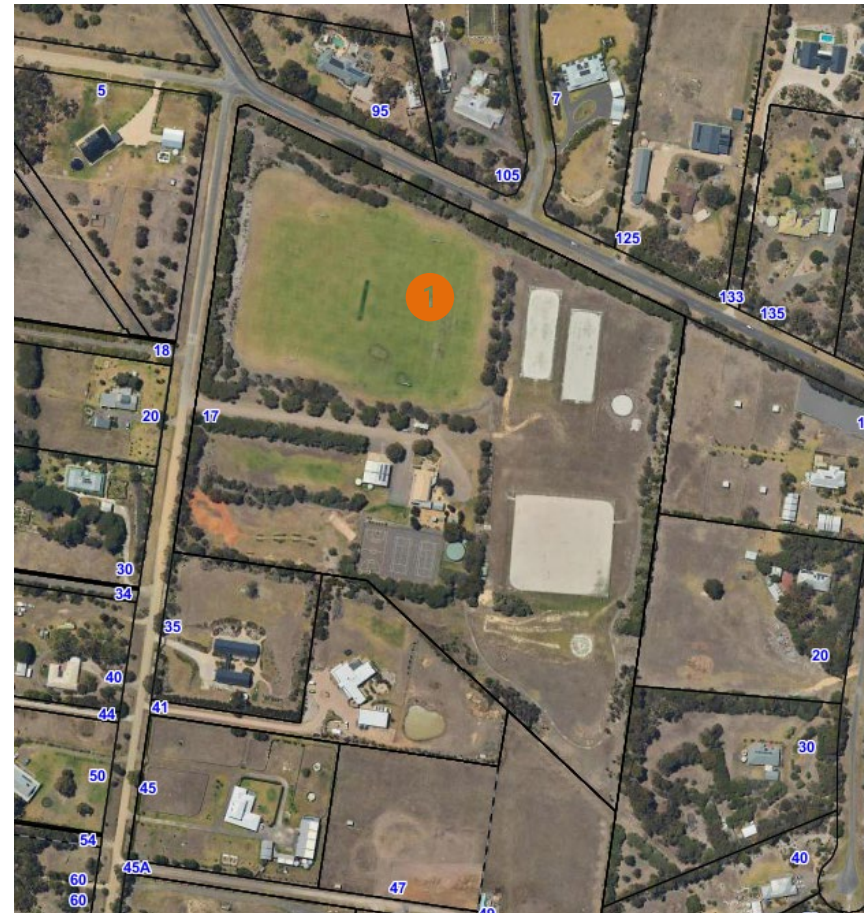


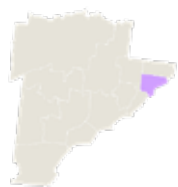


Mount Duneed & Connewarre

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING / POLICY
HORIZON ONE 1-5 YEARS	PENDING FUNDING Connewarre Reserve Sports Ground Drainage and Lighting upgrade	Plan provision of multi-purpose sports fields at Connewarre Reserve (to also accommodate soccer)
HORIZON TWO 5+ YEARS	Connewarre Reserve Changeroom development (as utilisation increases)	Plan for upgrade of regional halls – Connewarre.





Torquay

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING / POLICY
HORIZON ONE 1-	COMPLETE 1. Multi Arts Centre Redevelopment. 2. Torquay Kurumbee Myaring Kindergarten – upgrade outdoor area. 3. Coombes Road - Surf Coast Highway to Brumby Drive Pathway	Progress planning of Surf Coast Cultural Centre development including Torquay library and the Australian National Surfing Museum. Continue to plan and seek funding for additional change facilities and supporting infrastructure at Banyul Warri Fields (including Grant Pavilion) to support the growth and needs of clubs. Plan for the expansion of Wurdi Baierr Stadium – additional 2 indoor courts.
	IN PROGRESS 4. Wurdi Baierr Aquatic and Recreation Centre construction. 5. Wurdi Baierr Stadium Seating upgrade 6. Banyul Warri Fields: a. Hockey Pitch construction b. Parwan soccer pitch synthetic turf c. Netball court upgrade d. AFL upgrades to goal netting and related infrastructure. e. Cricket Net development 7. Spring Creek Reserve a. Oval Reconstruction b. Female Friendly Changeroom upgrade 8. Spring Valley Bike Park upgrade 9. Torquay Central and North – Pathways, Playgrounds, Parking and Landscaping (DCP) 10. Bristol Road - Surf Coast Highway to existing Bristol Road pathway	Develop a Price Street Precinct Plan, Torquay to resolve future needs and uses in response to evolving service delivery and community activities on the site. Plan for a dedicated dog park in Torquay Plan for the Torquay North Community Hub (to include dedicated youth centre / drop in space and community shed). Integrate amenities for hockey pitch adjacent. Plan upgrade of Torquay Skate Park (consider timing of cultural centre). Continue to work with Little Athletics Club as demand grows to improve short-medium term operations and explore most suitable long-term option for all parties. Plan for new playground in Grossmans Ridge Torquay to address provision / walkability gap. Consider funding opportunities for new and upgraded cricket training facilities including Spring Creek Reserve. Plan and seek funding for identified projects to increase the carrying capacity of Council recreation reserves or school facilities through oval drainage and surface upgrades and/or sports lighting upgrades including Quay Reserve (oval drainage and sports lighting upgrade) and Torquay College (oval drainage and sports lighting).
	PENDING FUNDING • Torquay Public Library: Extension to Public Library Stage 2a. Extension to Public Library Stage 2b (subject to grant). Consider Surf Coast Cultural Centre redevelopment. • Renew and upgrade the Australian National Surfing Museum. Consider Surf Coast Cultural Centre redevelopment.	Advocate to State Government for funding for an All-Abilities Playground for Torquay Foreshore.

- Banyul Warri Fields Female Friendly Changeroom Facilities upgrade existing and seek funding for additional changerooms to meet demand.
- Design and construction of a Torquay Dog Park.
- Djila Tjarri Skate Park, Torquay – fix skate bowl and consider shade provision at the site.
- Kurrambee Myaring Community Centre Kindergarten & Torquay Kindergarten: Address early years DDA compliance requirements:
- Torquay Women's Sharing Shed construction.
- Spring Creek Reserve Netball Shelters development
- The Quay Oval Drainage - increased maintenance and improved drainage in winter.
- Spring Creek Reserve Development –DCP Tennis courts redevelopment.
- Spring Creek Reserve Tennis Club – Pavilion upgrade
- Spring Creek Reserve Cricket Training Facilities upgrade
- Grossmans Ridge Playground development

Design and construct priority pathways as per funding requirements:

- Surf Coast Highway West - Bristol to Beach
- Deep Creek West links - Piper/Jetti Creek crossing
- Beach Road – Surf Coast Hwy to The Esplanade
- Spring Creek Trail
- Surf Coast East - South Beach to Hillview
- Torquay North Links DCP

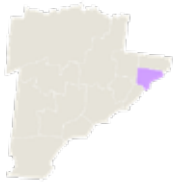
Future planning for Torquay Kinder expansion (increase room sizes). Consider requirements for Torquay Toy Library expansion.

Plan provision of multi-purpose sports fields (to also accommodate soccer) – focus on Torquay and Winchelsea growth areas.

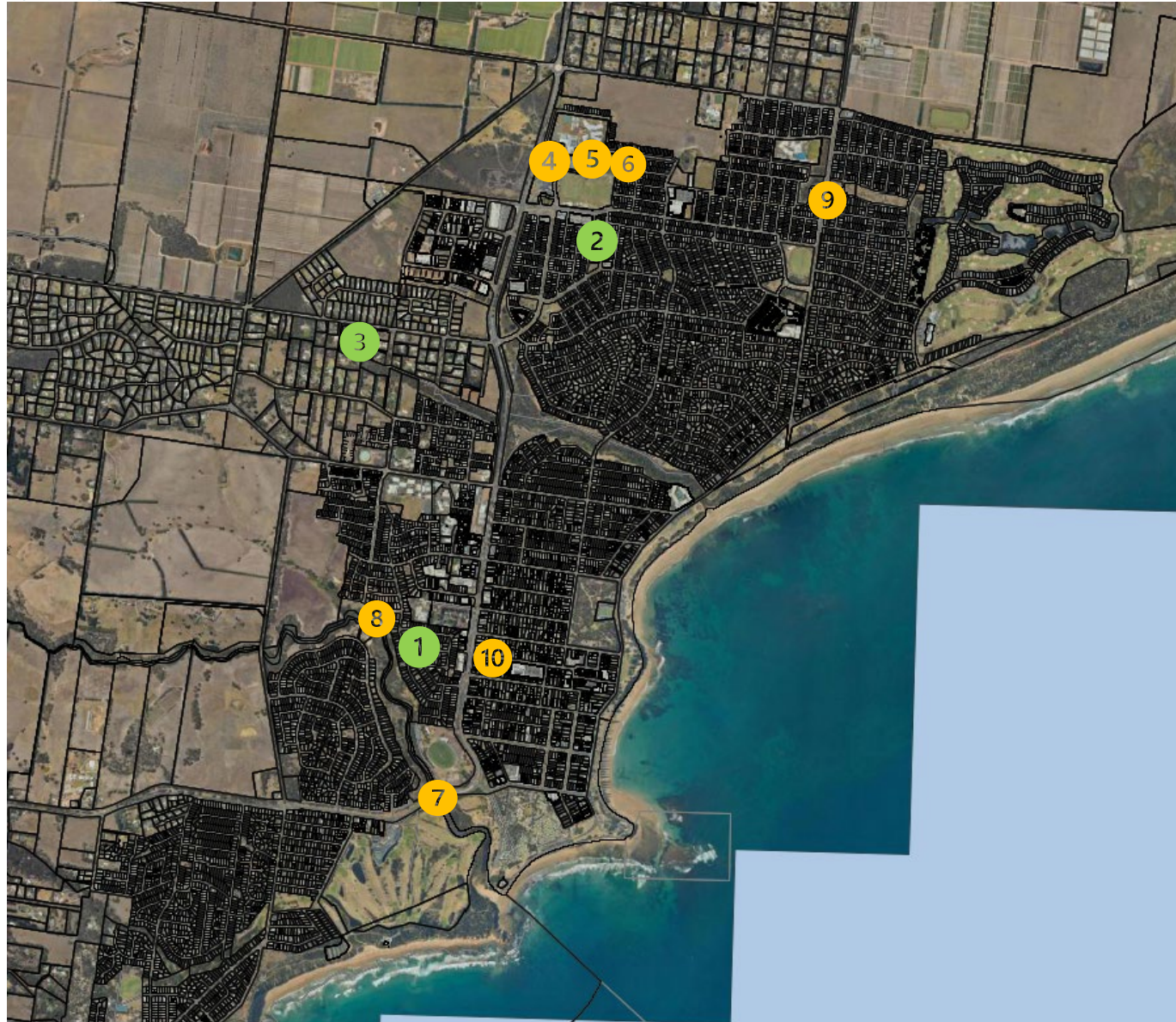
HORIZON TWO 5+ YEARS

Australian National Surfing Museum upgrade (pending grant funding)
Wurdi Baierr Stadium - Construct an additional 2 courts (pending grant funding)
Torquay North Community Hub development.
Torquay Kindergarten Expansion (increase room sizes) as identified in KISP
Torquay Skate Park upgrade (consider Surf Coast Cultural Centre development)
Quay Reserve Pavilion - flooring treatment and add storage to accommodate greater community use.
Spring Valley Basketball pad
Design and construct priority pathways

- Barwon Water Easement Trail - Spring Creek to Great Ocean Rd
- Surf Coast Highway West - Coombes to Cylinders
- Fischer St - Bristol Rd to Merrijig Drv (consider cycling option)
- Rocklea Drive - Sarabande to Highway
- Torquay West Links Pathways



Torquay

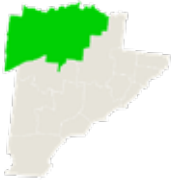




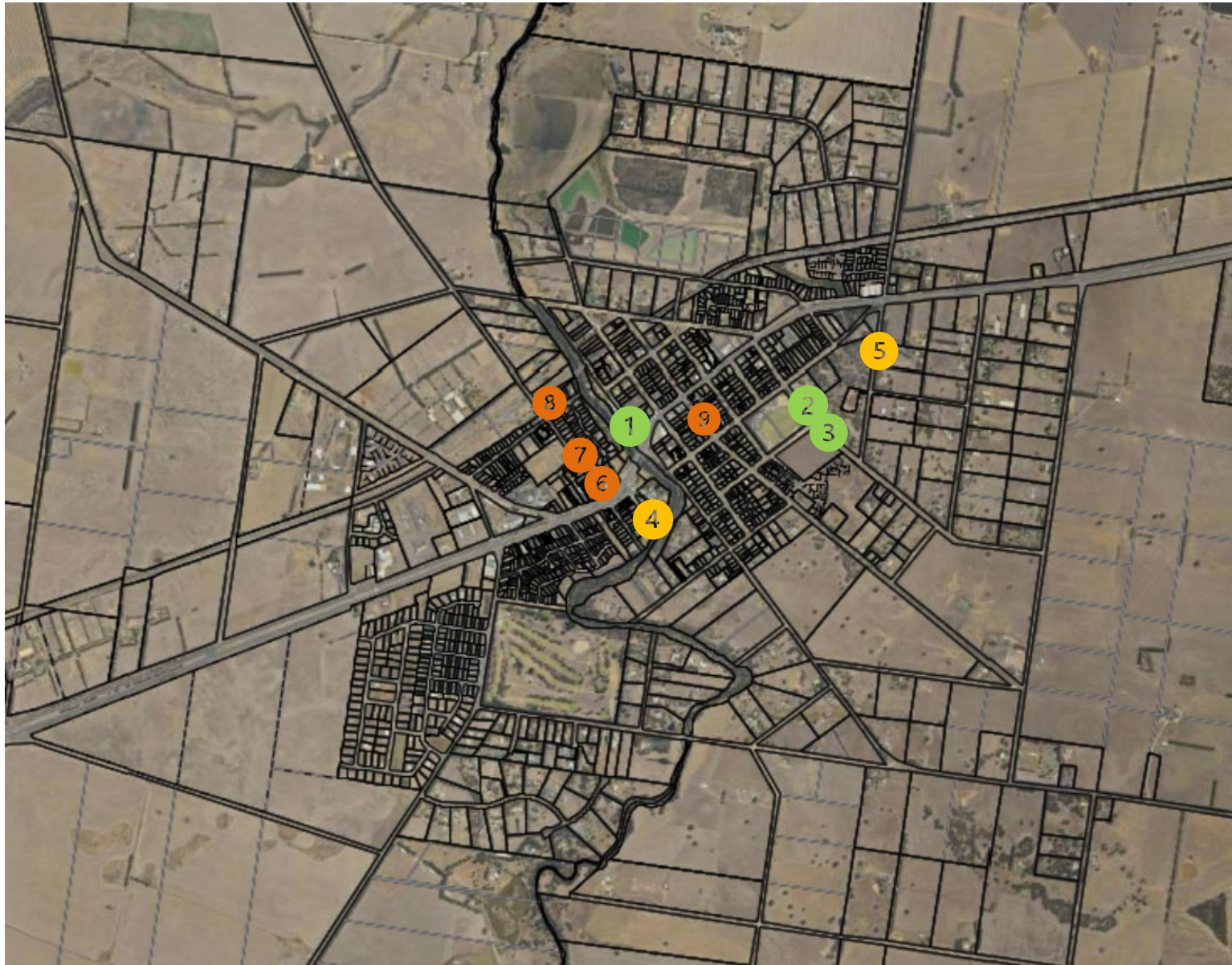
Winchelsea

Summary of identified priority social infrastructure and open space projects.

	HARD INFRASTRUCTURE	SOFT INFRASTRUCTURE
	NEW / UPGRADE	PLANNING / POLICY
HORIZON ONE 1-5 YEARS	COMPLETE - Winchelsea Swimming Pool replacement. - Winchelsea netball court replacement - Eastern Reserve Heritage Grandstand restoration IN PROGRESS - Barwon River Loop Walk - Winchelsea Arboretum trail improvements – Stage 1 PENDING FUNDING - Winchelsea Community Hub upgrade (focus on occasional care and youth pod) - Winchelsea Kindergarten- Address early years DDA compliance requirements Design and construct priority pathways: - Armytage St – Hesse St to Barwon River - Austin St – Willis St to Stephenson St Gnarwarre Tennis/CFA upgrade – Community Infrastructure Grant opportunity	COMPLETE Resolve the future use of the old Winchelsea Library Building and Clock Tower and upgrade facility. IN PROGRESS Winchelsea Place Plan and structure planning to provide a clear view of social infrastructure needs for growth communities. Develop Library Services Plan and investigate the feasibility of providing improved library services including Winchelsea. Plan for a redeveloped community hub in Winchelsea: Winchelsea Community Hub Upgrade – Design to focus on occasional care and youth pod. Work with DE and VSBA to secure long-term plan for Winchelsea Kindergarten services on primary school site in line with growth. In line with Council's Fair Access Policy, plan and seek funding for the provision of female friendly change facilities in sporting pavilions including Eastern Reserve. Plan and seek funding for identified projects to increase the carrying capacity of Council recreation reserves including Eastern Reserve (oval drainage) and Hesse Street Reserve (oval drainage and sports lighting). Plan provision of multi-purpose sports fields (to also accommodate soccer) – focus on Torquay and Winchelsea growth areas.
HORIZON TWO 5+ YEARS	Develop a library service in Winchelsea as per growth requirements. Eastern Reserve Main Oval Drainage upgrade Eastern Reserve Female Friendly Changerooms Eastern Reserve Memorial Entry Gates upgrade Eastern Reserve second oval construction in accordance with the revised Master Plan Hesse Street Reserve surface improvements (as demand increases) Design and construct priority pathways: - Barwon Tce - residential area to Hopkins St Pathway - Batson St – Austin St to Barwon Tce Pathway	Update the Master Plan for the Hesse Street Reserve and Eastern Reserve, Winchelsea. Investigate the feasibility of providing a bike park facility in Winchelsea in line with growth. Winchelsea Amphitheatre - Undertake feasibility for the development of a Winchelsea Amphitheatre upon completion of the Winchelsea Structure Plan review as relevant. Advocate to Sport & Recreation Victoria for funding for the Winchelsea Bowls Club redevelopments



Winchelsea



New Project Ideas

Is there something missing? Have a project idea you want considered? Here's how

There are several avenues that community members can take to propose a project idea to Council for consideration. The following table outlines each option and where they're most relevant.

OPTIONS	DETAILS
Community grants	A range of funding streams are available as part of Council's Community Grants Program, ranging from small to large grants for communities, business or events. Available grants include Quick Response Grants, Minor Capital Works Grants, Community Initiative Grants, Natural Environment and Climate Emergency Grants, Health and Wellbeing Grants, and Artists and Creatives Grants. More information is available at: surfcoast.vic.gov.au/Community/Grants
Community initiatives process	Do you have a great idea to help improve our community? We are here to empower and support the community so that you can develop and deliver your project ideas and make your community an even better place to live. Check out the following link for more information, to view previous projects and submit your idea: surfcoast.vic.gov.au/Community/Community-Services/Community-project-proposals
Annual budget process	Each year Council endorses its annual draft budget for public submissions. This provides an opportunity for community members to lodge a budget submission for consideration. Submissions help inform Council when it considers adoption of the final annual budgets. More information on the budget is available at: yoursay.surfcoast.vic.gov.au/budget
Lodge a request	Contact Council if you like to request more information or a service, want to report a fault or maintenance matter or would like to let us know something else. Lodge a Request form at: https://au.openforms.com/Form/e1340cb8-e7f7-4f5a-a1a7-3808ea6a9985

